



**NATO
SECURITY FORCE ASSISTANCE
CENTRE OF EXCELLENCE**

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Ref No.: SNSFACOE-ETB-86-2025

Date: 31st of October 2025

TO: See distribution List

SUBJECT: **SFA Operators course 2026-1 - Calling Letter.**

Reference: SNSFACOE-ETB-18-2025 "NATO Security Force Assistance Centre of Excellence (NATO SFA COE) 2026 training offer" dated 6 MAY 2025.

1. It is with great pleasure that I invite you to the "SFA Operators course 2026-1" that will be held by the NATO Security Force Assistance Centre of Excellence (NATO SFA COE) from 2 to 6 MAR 2026.
2. In particular, this course is certified as "NATO Selected" and thus represents a suitable training solution to fill NATO performance gaps identified within the Integrated Security Discipline throughout the System Approach to Training process.
3. The aim of this course is to improve competency and effectiveness of SFA operators working in current and future missions and in security related capacity-building contexts. This course enhances a thorough understanding and application of NATO SFA techniques as part of a comprehensive and integrated approach. Course participants will be able to perform Security Force Assistance by advising, mentoring or training in order to develop and improve, or directly support, the development of capability and capacity of local forces and their associated institutions.
4. The course is designed as a blended learning solution. It starts with a distance-learning period, which includes self-study assignments, followed by a residential part, made of a series of modules presented by different Subject Matter Experts from the international community.
5. I am looking forward to meeting you in Rome and I wish you a very insightful and fruitful course.

Massimo MONCADA
Colonel (ITA A)
SFA COE Director

ANNEXES:
A. Distribution list
B. Course flyer
C. Information details

DISTRIBUTION LIST

External:

Action:

- List NFS (NATO Force Structure)
- List NETFs (NATO Education and Training Facilities)
- List COEs (NATO Centre of Excellences)
- List PTECs (Partnership Training and Education Centres)
- List NATO SFA COE Sponsoring Nation Representatives
- UNITED NATIONS REGISTRY
- UNITED NATIONS – OFFICE OF RULE OF LAW AND SECURITY INSTITUTIONS (OROLSI) – DDR OFFICE
- NATO HQ
- NATO HQ SARAJEVO
- SHAPE PARTNERSHIP DIRECTORATE
- SHAPE REGISTRY (please, pass to all SHAPE NMRs)
- NATO DEFENCE INSTITUTION CAPACITY BUILDING DIRECTORATE (DICB) – Building Integrity
- NATO STRATEGIC DIRECTION SOUTH HUB
- HQ SACT
- HQ SACT MULTI DOMAIN FORCE DEVELOPMENT (MDFD)
- NATO INTELLIGENCE FUSION CENTRE (NIFC)
- NATO-UKR JOINT ANALYSIS, TRAINING, AND EDUCATION CENTRE (JATEC)
- HQ JFCBS
- HQ JFCNP
- NATO DEEP
- ALLIED SPECIAL OPERATIONS FORCES COMMAND (SOFCOM)
- ISD RA (SHAPE PD)
- ISD DH
- FINCENT
- FINNISH DEFENCE COMMAND
- FINNISH NATIONAL DEFENCE UNIVERSITY
- FINNISH ARMY COMMAND
- EUROPEAN UNION EXTERNAL ACTION SERVICE (please, pass to all EU members)
- EUROPEAN SECURITY AND DEFENCE COLLEGE
- EUROCORPS
- EUROPEAN COE FOR CIVILIAN CRISIS MANAGEMENT
- SEEBRIG
- DCAF-ISSAT
- GENEVA CENTRE FOR SECURITY POLICY
- GENEVA WATER HUB
- US DEPARTMENT OF DEFENSE – MINERVA AF-NU FMT RESEARCH TEAM DELEGATION
- US ARMY 353 REGIMENT - 3rd BATTALION

UNCLASSIFIED INFORMATION
Releasable to the Public

- US ARMY SFA-B TRADOC CAPABILITY MANAGER (TCM)
- US ARMY V CORPS
- US INSTITUTE OF PEACE
- US ARMY SFASID
- JOINT CENTER FOR INTERNATIONAL SFA (JCISFA)
- HQ USAF/A3TMQ AIR ADVISING AND EXPEDITIONARY READINESS BRANCH
- US SFA-C
- US 3rd SFA BRIGADE
- US 4th SFA BRIGADE
- US 4th SFA BRIGADE – 5th BATTALION
- US 4th SFA BRIGADE - USAREUR-AF LNO
- ITA DEFENCE GENERAL STAFF
- ITA JOINT OPERATIONS HQ
- ITA ARMY INFANTRY SCHOOL – SFA SECTION
- ITA ARMY MULTINATIONAL DIVISION SOUTH – SFA
- ITA ARMY POST CONFLICT OPERATIONS STUDY CENTRE
- ITA ARMY FIRES & TARGETING AND INFO OPS CENTER
- CENTRE FOR DEFENSE HIGHER STUDIES (CASD)
- HQ1GNC
- OUTREACH GROUP - UK 77th BRIGADE
- UK ARMY SPECIAL OPERATIONS BRIGADE
- UK SECURITY FORCE ASSISTANCE BATTALION
- CENTRE TERRE POUR LE PARTENARIAT MILITAIRE OPÉRATIONNEL
- MULTINATIONAL CIMIC-GROUP (MNCG)
- AFRICAN UNION
- ACADEMIE CANADIENNE DE LA DEFENSE CENTRE D'EXCELLENCE "DALLAIRE"
POUR LA PAIX ET LA SÉCURITÉ
- WAR STUDIES UNIVERSITY/ACADEMIC CENTER FOR CYBERSECURITY POLICY
- COLLÈGE DE DÉFENSE DU G5 SAHEL
- YOUTH ATLANTIC TREATY ASSOCIATION (YATA)
- HUNGARIAN DEFENCE FORCES – PEACE SUPPORT TRAINING CENTER
- SECURITY AND FREEDOM FOR EUROPE (SAFE)
- NATO-GEORGIAN JOINT TRAINING AND EVALUATION CENTER (JTEC)
- NETHERLANDS DEFENCE ATTACHE' TO ITALY
- POLAND DEFENCE ATTACHE' TO ITALY
- FRANCE JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please,
pass to French Col)
- COMMANDEMENT DES ACTIONS SPÉCIALES TERRE (CAST)
- HUNGARY JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please,
pass to Hungarian Col)
- US TRADOC LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass
to US Col)
- UK JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass to
UK Col)
- UK DEFENCE ATTACHE' TO ITALY
- EMBASSY OF ARAB REPUBLIC OF EGYPT – BRUSSELS

UNCLASSIFIED INFORMATION
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- "CAROL I" NATIONAL DEFENCE UNIVERSITY
- LUISS "GUIDO CARLI" UNIVERSITY
- LUMSA UNIVERSITY
- UNIVERSITY OF VERONA
- PALERMO UNIVERSITY
- GLENDON CAMPUS YORK UNIVERSITY
- DEFENSE SECURITY COOPERATION UNIVERSITY (DSCU)
- AUSTRALIAN DEPARTMENT OF DEFENCE
- ADYAN FOUNDATION
- MOROCCO INTERFAITH & PEACEBUILDING RESEARCH AND TRAINING CENTER
- BOSNIA AND HERZEGOVINA MoD
- NATO MISSION IRAQ HQ
- KOSOVO FORCE (KFOR) HQ
- NATO ADVISORY AND LIAISON TEAM (NALT) KOSOVO
- US 421st COMBAT TRAINING SQUADRON
- ISRAELI DEFENSE FORCE – International Cooperation Division
- ISRAELI DEFENSE FORCE – International Cooperation Unit
- MULTINATIONAL LAND FORCE
- EUROPEAN UNION TRAINING MISSION – SOMALIA (EUTM-S)
- PEACE SUPPORT TRAINING CENTRE (PSTC)
- ARMED FORCES OF MALTA
- INTERNATIONAL PEACEKEEPING AND SECURITY CENTRE
- DEU UNITED NATIONS TRAINING CENTRE



SFA Operators Course

(ETOC Code: MCP-CM-2556 • e-PRIME Code: ACT.923)

AIM

The aim of the course is to improve the competency and effectiveness of SFA operators working in current and future missions of defence and related security capacity-building. The course enhances the practical understanding and application of NATO SFA operators working as part of a comprehensive and integrated approach. Course participants will be able to perform Security Force Assistance by advising, mentoring or training in order to improve the performance of designated actors.

TARGET AUDIENCE

1. Position:

- NATO and Partner SFA Operators – Advisers, Mentors and Trainers.
- Military Officers (OF2 through OF5), experienced NCOs (OR6 to OR9) or civilian equivalents working as SFA operators in SFA operations.
- NATO HQ IS/IMS, NATO Allied Command Operations (HQ SHAPE, Joint Force Commands, and Component Commands), NATO Allied Command Transformation (HQ SACT), COEs, NATO Force Structure and Potential Staff members.
- NATO Partner countries and personnel in academia, IOs, GOs, NGOs, interagency, inter governmental and to personnel working in SSR projects and wider development context (incl. possible counterparts from priority regions/countries).

2. Educational background:

Participants shall be competent experts on their own field.

3. Pre-requisites:

Specified pre-course homework before residential part of the course.

TRAINING STRATEGY

The course has been planned as a blended learning solution.

The course is composed of series of modules and based on adult learning principles. Active learning methods are used throughout the course.

Info Contact

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☎ phone: +39 06469163511

🌐 website: nsfacoe.org

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✉ @NATOSFACOE

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🌐 NATO Security Force Assistance
Centre of Excellence (NATO SFA COE)

April 2025

NATO Security Force Assistance Centre of Excellence



LOCATION

NATO Security Force Assistance Centre of Excellence, Cesano di Roma, Italy

NATO Discipline

MILITARY CONTRIBUTION TO PEACE SUPPORT (MC2PS)

COURSE CERTIFICATION

NATO SELECTED

ITERATIONS

2 iterations per year (more info on www.nsfacoe.org)

COURSE DURATION

5 days

NUMBER OF SEATS AVAILABLE

30 per iteration

SECURITY CLEARANCE

Not required

COURSE FEE

300.00 €

POC

NATO SFA COE Education and Training Branch
training_education@nsfacoe.org



Info Contact

@ mail: natosfacoe@nsfacoe.org

phone: +39 06469163511

website: nsfacoe.org

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in NATO Security Force Assistance
Centre of Excellence (NATO SFA COE)

a. Course venue and time

The course will be held at the Italian Army Infantry School located in *Via della Stazione di Cesano, 423, 00123 Roma* (Italy).

Location: <https://maps.app.goo.gl/Vp8tudTDRtQmpg8a8>

The training hours are Monday 2 MAR to Thursday 5 MAR, 08:30 to 17:00 and Friday 6 MAR 08:30 to 13:30.

b. Registration

Applicants are kindly requested to fill in the registration form on NATO SFA COE website at <https://reserved.nsfacoe.org/site/view?id=155> no later than **25 JAN 2026**.

c. Language

The course will be held in English.

Level 3 in English proficiency is required according to NATO STANAG 6001: Listening (3); Speaking (2); Reading (3); and Writing (2) or according to the Common European Framework of Reference for Language level B2-C1/Upper Intermediate-Advanced level).

d. Classification

The overall classification of the course is: UNCLASSIFIED Information releasable to the Public.

e. Security measures

In order to receive the security badge that will be delivered during the registration procedure on the first day of the course, participants will be required to present their military/civilian passport or ID card. This security badge must be carried throughout the event.

f. Visa Requirement

Participants, or their national authorities, are responsible for visa arrangements (if needed). Participants are advised to contact, well in advance, proper diplomatic agencies for up-to-date information. It is the individual's responsibility to apply and obtain their visa and to have the proper travel documentation.

g. Medical service

No medical support will be provided by the NATO SFA COE. In case of need, medical expenses must be covered by individuals or their insurance agencies. All participants are strongly recommended to have a proper medical insurance.

h. Course fee

The course fee is € 300.00.

The NATO SFA COE strongly encourages early payment of the course fee by bank transfer or using the payment link which will be sent to applicants whose attendance has been confirmed. On site electronic payments (POS) will be accepted on the first day of the course (**NO CASH WILL BE ACCEPTED**).

Failure to pay the tuition fee by the first day of the course will result in the suspension of the course attendance.

i. Accommodation

Participants are responsible to arrange their own accommodation.

NATO SFA COE recommends staying at the:

- Courtyard by Marriott Rome Central Park Hotel (4 stars - <https://www.marriott.com/en-us/hotels/romcp-courtyard-rome-central-park/overview/>)

With a special rate of € 178.00/night for a single room and of € 198.00/night for double room (breakfast included). The city tax is € 7.50 person/night.

Location: <https://goo.gl/maps/WvP6jgDu3jpsZEHm8>

- Hotel SISTO V (3 stars - <http://hotelsistov.com/en/home-eng/>)

With a special rate of € 139.00/night for a double room single use (breakfast included). The city tax is € 6.00 person/night.

Location: <https://goo.gl/maps/YGgSpPHmHDymRbF79>

Both Hotels are very close to the 'Gemelli train station' on FL3 railway.

Rooms are subject to limited availability, and the procedure for booking will be specified by e-mail once attendance will be confirmed.

Booking deadline is no later than 1 FEB 2026; afterwards, room availability and preferential rates cannot be guaranteed.

j. Transportation

- Course participants are expected to cover their own travel costs.
- Suggestion for transportation from/to Rome airport Fiumicino (FCO) may be found at <http://www.adr.it/web/aeroporti-di-roma-en-/pax-fco-fiumicino>.
- The accommodation can be reached by:
 - Train: <https://www.trenitalia.com/en.html>;
 - Taxi: <https://www.3570.it/> or <https://065551.it/en/>;
 - Uber service by App;
 - Car rental: There are several car rental agencies at the FIUMICINO airport.
- A shuttle bus will be daily provided from *Cesano di Roma* train station (on FL3 railway) to the venue and back. More details will be sent to the confirmed participants.

k. Meals

Coffee breaks and lunches will be offered every day of the course at the course venue.

l. Social events

NATO SFA COE will host an icebreaker on Monday, 2 MAR 2026. The icebreaker forms part of the course schedule. Attendance is compulsory.

m. Dress code

The dress code is combat uniform for military personnel, smart casual for civilians.

n. Participants' selection

The NATO SFA COE will conduct a selection board for course attendees in order to grant participation of the largest number of international institutions/organizations representatives. The selected course attendees will be notified by **26 JAN 2026**, in order to allow sufficient time for their own arrangements.

Further detailed information will be sent by e-mail to the selected attendees; please, make sure to check the e-mail used for registration, including the SPAM folder.

For further information, please contact the NATO SFA COE Education & Training Branch at training_education@nsfaoe.org.